

**TREDYFFRIN TOWNSHIP
PROGRAM / SERVICE / ACTIVITY PER CAPITA SUMMARY**

	2008		
	<u>Total Cost</u>	<u>% to Total</u>	<u>Per Capita</u>
Public Safety	12,127,372	25.3%	417
Police			
General Law Enforcement	6,436,713	13.4%	221
Crime Prevention	738,135	1.5%	25
Crime Investigation	1,196,264	2.5%	41
Traffic Safety	1,210,101	2.5%	42
	<u>9,581,213</u>	<u>19.9%</u>	<u>330</u>
Emergency Services			
SWAT	580,248	1.2%	20
Fire & Ambulance Services	1,068,013	2.2%	37
Emergency Management Coordination	11,780	0.0%	-
Snow Removal & Flood Response	766,075	1.6%	26
	<u>2,426,116</u>	<u>5.1%</u>	<u>83</u>
Code enforcement	120,043	0.2%	4
Infrastructure	15,588,211	32.5%	536
Streets, Bridges & Sidewalks			
Traffic & Pedestrian Safety	3,790,670	7.9%	130
Road / Bridge Construction & Planning	8,417,552	17.5%	290
Road / Bridge Maintenance	1,827,622	3.8%	63
	<u>14,035,844</u>	<u>29.2%</u>	<u>483</u>
Stormwater / Drainage			
Stormwater Construction & Planning	1,214,490	2.5%	42
Storm Sewer Maintenance	337,877	0.7%	12

	1,552,367	3.2%	53
Environmental Services	7,747,493	16.1%	267
Sanitary Sewer			
Valley Creek Trunk Sewer Collection & Conveyance	960,128	2.0%	33
Township Collection & Conveyance	4,366,744	9.1%	150
Treatment	2,299,706	4.8%	79
	<u>7,626,578</u>	<u>15.9%</u>	<u>262</u>
Leaf Recycling & Solid Waste Administration			
Leaf Composting	83,948	0.2%	3
Solid Waste Administration	19,997	0.0%	1
	<u>103,945</u>	<u>0.2%</u>	<u>4</u>
Environmental Education	16,970	0.0%	1
Culture	11,511,496	24.0%	396
Parks, Trails & Open Space			
Facility Development	2,394,668	5.0%	82
Facility Maintenance	1,105,091	2.3%	38
	<u>3,499,759</u>	<u>7.3%</u>	<u>120</u>
Community Programming			
Youth Camps	151,595	0.3%	5
Adult Classes & Trips	54,899	0.1%	2
Community Events	133,992	0.3%	5
Community Support	21,900	0.0%	1
Community Preservation	19,592	0.0%	1
	<u>381,978</u>	<u>0.8%</u>	<u>13</u>
Libraries			
Tredyffrin Public Library	7,035,610	14.6%	242
Paoli Library	594,149	1.2%	20
	<u>7,629,759</u>	<u>15.9%</u>	<u>263</u>

Land Use Planning & Construction Regulation	1,052,552	2.2%	36
Land Use Planning	97,749	0.2%	3
Development & Construction Regulation			
Subdivision / Land Development Reviews & Inspections	320,554	0.7%	11
Building Permit Reviews & Inspections	524,556	1.1%	18
Grading Permit Reviews & Inspections	109,693	0.2%	4
	<u>954,803</u>	<u>2.0%</u>	<u>33</u>
TOTAL	48,027,124	100.0%	1,653

**TREDYFFRIN TOWNSHIP
EXPENDITURE BUDGET SUMMARY**

Service Funding Requirements												
Account #	Account Name	2007		2008			2008 Budget Vs 2007 Budget		2008 Budget Vs 2007 Forecast		2008 Budget Vs Projection	
		Budget	Forecast	Projection \$	Projection %	Budget	\$	%	\$	%	\$	%
41100	PERSONNEL - SALARY - ELECTED	22,200	22,200	22,200	0.0%	22,200	-	0.0%	-	0.0%	-	0.0%
41200	PERSONNEL - SALARY - REGULAR	6,982,871	6,914,120	7,315,975	4.8%	7,336,269	353,398	5.1%	422,149	6.1%	20,294	0.3%
41410	PERSONNEL - SALARY - REIMBURSABLE	139,880	92,333	102,600		102,600	(37,280)	-26.7%	10,267	11.1%	-	0.0%
41460	PERSONNEL - SALARY - TEMPORARY	214,950	206,963	223,500	4.0%	155,080	(59,870)	-27.9%	(51,883)	-25.1%	(68,420)	-30.6%
41820	PERSONNEL - SALARY - LONGEVITY	263,834	277,500	274,400	4.0%	286,009	22,174	8.4%	8,509	3.1%	11,609	4.2%
41830	PERSONNEL - SALARY - OVERTIME	243,740	256,536	253,500	4.0%	229,380	(14,360)	-5.9%	(27,156)	-10.6%	(24,120)	-9.5%
41840	PERSONNEL - SALARY - SHIFT DIFFERENTIAL	42,000	44,600	43,700	4.0%	44,600	2,600	6.2%	-	0.0%	900	2.1%
41850	PERSONNEL - SALARY - HOLIDAY	30,000	30,764	31,200	4.0%	31,600	1,600	5.3%	836	2.7%	400	1.3%
							-		-			
	TOTAL SALARY	7,939,475	7,845,016	8,267,075	4.1%	8,207,738	268,262	3.4%	362,722	4.6%	(59,337)	-0.7%
41520	PERSONNEL - BENEFITS - MEDICAL	1,985,999	2,038,200	2,125,000	7.0%	2,221,600	235,601	11.9%	183,400	9.0%	96,600	4.5%
41541	PERSONNEL - BENEFITS - LIFE/AD&D/LTD	72,096	74,200	75,000	4.0%	77,200	5,104	7.1%	3,000	4.0%	2,200	2.9%
41580	PERSONNEL - BENEFITS - OPEB	653,808	633,400	940,400	43.8%	1,040,400	386,592	59.1%	407,000	64.3%	100,000	10.6%
41600	PERSONNEL - BENEFITS - PENSIONS	1,063,278	1,063,278	1,112,951	4.7%	1,112,951	49,673	4.7%	49,673	4.7%	-	0.0%
41610	PERSONNEL - BENEFITS - SOCIAL SECURITY	318,022	318,022	330,700	4.0%	330,700	12,678	4.0%	12,678	4.0%	-	0.0%
41620	PERSONNEL - BENEFITS - UNEMPLOYMENT	29,695	29,695	30,900	4.0%	30,900	1,205	4.1%	1,205	4.1%	-	0.0%
	TOTAL BENEFITS	4,122,898	4,156,795	4,614,951	11.9%	4,813,751	690,853	16.8%	656,956	15.8%	198,800	4.3%
44200	PERSONNEL - TRAINING - DUES & SUBSCRIPTIONS	31,466	32,055	32,300	2.5%	32,817	1,351	4.3%	762	2.4%	517	1.6%
44210	PERSONNEL - TRAINING - SEMINARS & TRAVEL	120,571	111,943	123,600	2.5%	168,432	47,861	39.7%	56,489	50.5%	44,832	36.3%
	TOTAL TRAINING	152,037	143,998	155,900	2.5%	201,249	49,212	32.4%	57,251	39.8%	45,349	29.1%
42100	SUPPLIES - TOWNSHIP GENERAL	33,000	33,000	33,500	1.5%	33,000	-	0.0%	-	0.0%	(500)	-1.5%
42110	SUPPLIES - ACTIVITY GENERAL	357,916	351,020	363,300	1.5%	384,402	26,486	7.4%	33,382	9.5%	21,102	5.8%
42310	SUPPLIES - VEHICLE FUELS	240,000	229,116	266,400	11.0%	251,935	11,935	5.0%	22,819	10.0%	(14,465)	-5.4%
42380	SUPPLIES - CLOTHING AND UNIFORMS	49,999	62,401	50,700	1.5%	67,457	17,458	34.9%	5,056	8.1%	16,757	33.1%
	TOTAL SUPPLIES	680,915	675,537	713,900	4.8%	736,794	55,879	8.2%	61,257	9.1%	22,894	3.2%
43002	SEWAGE TREATMENT	1,713,100	1,745,000	1,755,900	2.5%	2,281,727	568,627	33.2%	536,727	30.8%	525,827	29.9%
43007	SEWAGE CONVEYANCE	409,101	378,990	419,300	2.5%	805,200	396,099	96.8%	426,210	112.5%	385,900	92.0%
	TOTAL SEWAGE CONVEYANCE & TREATMENT	2,122,201	2,123,990	2,175,200	2.5%	3,086,927	964,726	45.5%	962,937	45.3%	911,727	41.9%
43111	PROFESSIONAL SERVICES - AUDIT	60,700	47,700	61,600	1.5%	46,000	(14,700)	-24.2%	(1,700)	-3.6%	(15,600)	-25.3%
43112	PROFESSIONAL SERVICES - ACTUARY	10,000	13,000	10,200	1.5%	11,000	1,000	10.0%	(2,000)	-15.4%	800	7.8%
43113	PROFESSIONAL SERVICES - EMST	1,000	197	1,000	1.5%	-	(1,000)	-100.0%	(197)	-100.0%	(1,000)	-100.0%
43120	PROFESSIONAL SERVICES - GENERAL	362,927	297,372	368,400	1.5%	572,233	209,306	57.7%	274,861	92.4%	203,833	55.3%
43122	PROFESSIONAL SERVICES - REIMBURSABLE	136,800	91,800	153,800		153,800	17,000	12.4%	62,000	67.5%	-	0.0%
43141	PROFESSIONAL SERVICES - LEGAL	122,435	90,000	124,300	1.5%	82,500	(39,935)	-32.6%	(7,500)	-8.3%	(41,800)	-33.6%

44506	PROFESSIONAL SERVICES - BANKING	49,037	51,500	49,800	1.5%	55,000	5,963	12.2%	3,500	6.8%	5,200	10.4%
	TOTAL PROFESSIONAL SERVICES	742,899	591,569	769,100	3.5%	920,533	177,634	23.9%	328,964	55.6%	151,433	19.7%
43210	COMMUNICATION - TELECOMMUNICATIONS	92,300	85,000	94,600	2.5%	93,000	700	0.8%	8,000	9.4%	(1,600)	-1.7%
43250	COMMUNICATION - POSTAGE	33,490	35,745	34,300	2.5%	33,549	59	0.2%	(2,196)	-6.1%	(751)	-2.2%
43410	COMMUNICATION - ADVERTISING	47,725	54,797	48,900	2.5%	75,075	27,350	57.3%	20,278	37.0%	26,175	53.5%
43430	COMMUNICATION - PRINTING/BINDING	28,020	27,020	28,700	2.5%	27,520	(500)	-1.8%	500	1.9%	(1,180)	-4.1%
	TOTAL COMMUNICATION	201,535	202,562	206,500	2.5%	229,144	27,609	13.7%	26,582	13.1%	22,644	11.0%
43510	INSURANCE - PROPERTY & LIABILITY	422,241	335,000	432,800	2.5%	302,000	(120,241)	-28.5%	(33,000)	-9.9%	(130,800)	-30.2%
43530	INSURANCE - SURETY & FIDELITY	11,444	5,354	11,700	2.5%	5,900	(5,544)	-48.4%	546	10.2%	(5,800)	-49.6%
43540	INSURANCE - WORKER'S COMPENSATION	309,311	279,545	321,700	4.0%	275,000	(34,311)	-11.1%	(4,545)	-1.6%	(46,700)	-14.5%
	TOTAL INSURANCE	742,996	619,899	766,200	3.1%	582,900	(160,096)	-21.5%	(36,999)	-6.0%	(183,300)	-23.9%
43610	UTILITIES - ELECTRICITY & GAS	199,276	160,000	221,200	11.0%	179,500	(19,776)	-9.9%	19,500	12.2%	(41,700)	-18.9%
43611	UTILITIES - ELECTRICITY PUMP STATION	170,000	170,000	188,700	11.0%	198,600	28,600	16.8%	28,600	16.8%	9,900	5.2%
43630	UTILITIES - HYDRANT SERVICE	145,299	145,299	161,300	11.0%	147,258	1,959	1.3%	1,959	1.3%	(14,042)	-8.7%
43660	UTILITIES - WATER	11,733	10,500	13,000	11.0%	11,100	(633)	-5.4%	600	5.7%	(1,900)	-14.6%
43670	UTILITIES - ELECTRICITY STREET LIGHTS & SIGNAL	290,495	275,000	322,400	11.0%	295,800	5,305	1.8%	20,800	7.6%	(26,600)	-8.3%
	TOTAL UTILITIES	816,803	760,799	906,600	11.0%	832,258	15,455	1.9%	71,459	9.4%	(74,342)	-8.2%
43710	R&M - PUMP STATION	130,000	130,000	136,500	5.0%	136,500	6,500	5.0%	6,500	5.0%	-	0.0%
43721	R&M - TRAFFIC SIGNALS	63,000	63,000	66,200	5.0%	66,150	3,150	5.0%	3,150	5.0%	(50)	-0.1%
43722	R&M - SIGNS & PAVEMENT MARKS	37,000	37,000	38,900	5.0%	38,850	1,850	5.0%	1,850	5.0%	(50)	-0.1%
43723	R&M - DRAINAGE	67,000	67,000	70,400	5.0%	70,350	3,350	5.0%	3,350	5.0%	(50)	-0.1%
43731	R&M - PARK GROUNDS	103,250	103,304	108,400	5.0%	108,560	5,310	5.1%	5,256	5.1%	160	0.1%
43732	R&M - BUILDINGS & GROUNDS	172,680	145,000	181,300	5.0%	181,300	8,620	5.0%	36,300	25.0%	-	0.0%
43740	R&M - EQUIPMENT	50,750	53,612	53,300	5.0%	53,287	2,537	5.0%	(325)	-0.6%	(13)	0.0%
43741	R&M - COLLECTION SYSTEM	180,000	204,000	198,000	10.0%	198,000	18,000	10.0%	(6,000)	-2.9%	-	0.0%
43742	R&M - FLOW METER	7,000	7,000	7,400	5.0%	7,350	350	5.0%	350	5.0%	(50)	-0.7%
43743	R&M - I & I CORRECTION WORK	60,000	60,000	63,000	5.0%	63,000	3,000	5.0%	3,000	5.0%	-	0.0%
43750	R&M - VEHICLE	146,805	160,675	154,100	5.0%	154,011	7,206	4.9%	(6,664)	-4.1%	(89)	-0.1%
43760	R&M - STREET LIGHTS	53,000	53,000	55,700	5.0%	105,700	52,700	99.4%	52,700	99.4%	50,000	89.8%
43770	R&M - BRIDGE & ROADS	38,000	38,000	39,900	5.0%	39,900	1,900	5.0%	1,900	5.0%	-	0.0%
	TOTAL R&M	1,108,485	1,121,591	1,173,100	5.8%	1,222,958	114,473	10.3%	101,367	9.0%	49,858	4.3%
43810	RENTALS - RIGHTS OF WAY	5,700	5,700	5,800	1.5%	5,700	-	0.0%	-	0.0%	(100)	-1.7%
43830	RENTALS - BUILDING / LAND	-	-	-	-	-	-	-	-	-	-	-
43840	RENTALS - EQUIPMENT	132,288	146,988	134,300	1.5%	214,416	82,128	62.1%	67,428	45.9%	80,116	59.7%
	TOTAL RENTALS	137,988	152,688	140,100	1.5%	220,116	82,128	59.5%	67,428	44.2%	80,016	57.1%
44110	OTHER SERVICES & CHARGES - CLAIMS	5,000	5,000	5,100	1.5%	5,000	-	0.0%	-	0.0%	(100)	-2.0%
44300	OTHER SERVICES & CHARGES - PYR REFUNDS	3,000	-	3,000	1.5%	3,000	-	0.0%	3,000	-	-	0.0%
44500	OTHER SERVICES & CHARGES - MISCELLANEOUS	111,750	116,613	113,400	1.5%	103,703	(8,047)	-7.2%	(12,910)	-11.1%	(9,697)	-8.6%

	TOTAL OTHER SERVICES & CHARGES	119,750	121,613	121,500	1.5%	111,703	(8,047)	-6.7%	(9,910)	-8.1%	(9,797)	-8.1%
44702	MIS - SOFTWARE & LICENSES	72,899	67,249	74,700	2.5%	80,520	7,621	10.5%	13,271	19.7%	5,820	7.8%
44703	MIS - CONSULTING SERVICES	34,130	44,000	35,000	2.5%	55,600	21,470	62.9%	11,600	26.4%	20,600	58.9%
	TOTAL MIS	107,029	111,249	109,700	2.5%	136,120	29,091	27.2%	24,871	22.4%	26,420	24.1%
45250	CONTRIBUTIONS	994,696	994,696	1,169,600	17.6%	1,109,516	114,820	11.5%	114,820	11.5%	(60,084)	-5.1%
	TOTAL CONTRIBUTIONS	994,696	994,696	1,169,600	17.6%	1,109,516	114,820	11.5%	114,820	11.5%	(60,084)	-5.1%
46100	CAPITAL - INFRASTRUCTURE	12,439,100	1,798,676	13,196,609		13,196,609	757,509	6.1%	11,397,933	633.7%	-	0.0%
47100	CAPITAL - LAND, LAND RIGHTS, EASEMENTS	-	-	-		-	-		-		-	
47101	CAPITAL - LAND IMPROVEMENTS	2,347,000	651,914	1,803,808		1,803,808	(543,192)	-23.1%	1,151,894	176.7%	-	0.0%
47200	CAPITAL - INFORMATION TECHNOLOGY	111,700	78,209	196,500		196,500	84,800	75.9%	118,291	151.2%	-	0.0%
47210	CAPITAL - VEHICLES & ATTACHMENTS	160,000	152,970	196,000		196,000	36,000	22.5%	43,030	28.1%	-	0.0%
47300	CAPITAL - BUILDING & IMPROVEMENTS	5,187,900	1,041,193	5,462,218		5,462,218	274,318	5.3%	4,421,025	424.6%	-	0.0%
47400	CAPITAL - MACHINERY & EQUIPMENT	145,660	122,654	271,342		271,342	125,682	86.3%	148,688	121.2%	-	0.0%
47700	CAPITAL - FURNITURE & ACCESSORIES	-	-	71,000		71,000	71,000		71,000		-	
	TOTAL CAPITAL	20,391,360	3,845,616	21,197,477	4.0%	21,197,477	806,117	4.0%	17,351,861	451.2%	-	0.0%
49010	DEBT SERVICE - PRINCIPAL	2,200,000	2,200,000	2,265,000		2,265,000	65,000	3.0%	65,000	3.0%	-	0.0%
49015	DEBT SERVICE - LEASE PAYMENTS	744,355	744,355	740,645		740,645	(3,710)	-0.5%	(3,710)	-0.5%	-	0.0%
49020	DEBT SERVICE - INTEREST	1,477,338	1,477,338	1,412,292		1,412,292	(65,046)	-4.4%	(65,046)	-4.4%	-	0.0%
	TOTAL DEBT SERVICE	4,421,693	4,421,693	4,417,937	-0.1%	4,417,937	(3,756)	-0.1%	(3,756)	-0.1%	-	0.0%
	TOTAL	44,802,760	27,889,311	46,904,840	4.7%	48,027,120	3,224,360	7.2%	20,137,810	72.2%	1,122,280	2.4%

Total Vehicle Capital Program	345,000	-	-	-	-	-	-	-	-
CAPITAL BUILDING EXPENDITURES									
Sanitary Sewer									
Replace roof and remodel building - Box Hill Pump Station						24,000			
Library - Tredyffrin									
Addition									
Stormwater management, parking and path		422,808							
Construction and inspection		2,253,309			2,953,309				
Furnishings		36,500							
Meeting Room:									
Projection screen, ceiling mounted		2,500							
Overhead multimedia projector with wireless remote		8,000							
Built-in sound system with tuner. VCR and DVD player		10,000							
Wireless microphones, lavalier and handheld; assisted listening devices		4,000							
Kitchen equipment, refrigerator, range, oven, coffee machine		10,000							
Existing Building:									
Renovation/energy-efficiency review (needs, costs, schedule)	20,000								
Library - Paoli									
New location for branch library		50,000							
Overhead									
PW parking lot water quality inlet device - MS4 compliance		40,000							
HVAC - replace roof top units & controls		125,000							
Paint exterior railings & overhangs	6,600								
Community Relations									
Studio - AC Unit		10,000							
Total Building Capital Program	26,600	2,972,117	-	-	2,953,309	24,000	-	-	-
EQUIPMENT AND PROJECT EXPENDITURES									
Police									
Speed Sentry (Traffic Calming) -4 Units	14,000								
Emergency Services									
EQUIPMENT									
De-icing equipment (tank, installation, chemical)	40,000								
Bucket attachment BH/Loader	6,600								
SWAT Tactical Equipment (Community Donation)			22,359						

OPERATING								
Fire and ambulance needs study (share cost w/ Easttown)	50,000				25,000			
Berwyn Fire Company capital contribution	93,333							
Paoli Fire Company capital contribution	33,333							
Street, Bridges & Sidewalks								
EQUIPMENT								
Airless line striper	6,500							
Air Compressor - Power source for jackhammer, etc								
PROJECT								
Streets:								
Superpave Resurfacing Program (7.0 miles)		259,977		640,023				
Rt. 202 (Sec 400) PennDot reimbursement CO - GOB 92		55,797						
Rt. 202 (Sec 400) PennDot reimbursement CO - TTMA 93		5,616,706						
Old Eagle School Rd & Strafford Ave traffic signal CO					234,660			
Swedesford Road and North Valley Road (Intersection Improvements - local match)		175,000					325,000	
Conestoga, E. Conestoga, Upper Gulph intersection (Westover)		1,000,000						
Paoli Transportation Center road improvements (local match)		50,000						
Bridges:								
Rt. 252 Bridge replacement (local match)		100,000						
Bridge and roadway culvert inspection (begin regular program)	13,000							
Sidewalks & Paths								
Sidewalks to School Ph 1 (1.2 miles) Old Lancaster, Conestoga, Irish CO		1,920,000			240,000			
Sidewalks to School Ph 2 (1 mile) Conestoga, Irish, Howelville (PA)		290,000		100,000				
OPERATING								
Street lights - upgrade to LED (25, 25, 400, 50, 50 - out of 1900)						50,000		
Stormwater / Drainage								
PROJECT								
Forrest Lane drainage improvements CO			20,000					
Croton Road - pipe replacement (w/ sewer project) CO			140,000					
Maude Circle, Lisa Dr - Vincent Rd drainage improvements CO		245,000						
Pugh Road and Old Eagle School Road drainage improvements CO		185,000						
Trout Creek - study design (flooding/erosion mitigation) CO		62,449						
Trout Creek - SW improvement projects		150,000						
Old State & Orchard Way - Res property flooding from roadway runoff		100,000						
Woodland & Wentworth - Res property flooding from roadway runoff		20,000						

Inlet Replacement		50,000							
<u>OPERATING</u>									
Cleaning and televising	45,000								
Stormwater Authority research/Stormwater master plan	5,000								
Sanitary Sewer									
<u>PROJECT</u>									
<u>Valley Creek Trunk Sewer (TT Share only):</u>									
Replace sanitary sewer at Circular Avenue VCTS - (CO)							133,000		
Wilson Road Pump Station Expansion/Upgrade							66,000		
Manhole Rehab							27,000		
Emergency Pipe Line Repairs (if needed)							17,000		
<u>Township Projects:</u>									
Box Hill Pump Station Rehabilitation (TTMA 03)		394,000							
Replace sanitary sewer main on Croton, in conjunction with stormwater project CO						127,000			
Pipe Line/Infrastructure: replacement and /or rehabilitation		256,000				139,500			
Stream bank restoration to protect sewer - spot locations						10,000			
Manhole Rehab - spot locations						20,000			
<u>OPERATING</u>									
Addition to support staff collection & conveyance						40,600	17,400		
Cleaning and televising Twp system						132,000			
Cleaning, televising, grouting VCTS (Twp share)							66,000		
Valley Forge Sewer Authority Treatment Plant upgrade/expansion						355,000			
Parks, Trails & Open Space									
<u>PROJECT</u>									
<u>Wilson Farm Park</u>									
Roller hockey court			113,000	113,000					
Picnic Pavillions			112,000	112,000					
Phase 2 development corrctions - ADA compliant paths			100,000						
<u>New Parks</u>									
Westover Park (Design, bid docs, construction)		250,000		250,000					
Swedesford Rd Open Space (Bridge, stone pkg lot, stream bank restoration)		35,000		65,000					
<u>Other Parks</u>									
Crabby Creek Park Bridges		166,000							
<u>Trails</u>									
Cedar Hollow Train (Warner Spur survey)		25,000							

Patriots Path/Cedar Hollow Trail Study		5,000		35,000					
OPERATING									
Friendship Park - Resurface tennis courts			10,000						
Teegarden - Tennis court Resurface			10,000						
Park maintenance outsourcing	30,000								
Replace sand with rubberized mulch (2 tot lots)	40,000								
Library - Tredyffrin									
EQUIPMENT									
Book Security System Lower Level (CO)			11,000						
Reference Desk	16,000								
Book/CD/DVD/ Return for Library Parking Lot	5,883								
Library - Paoli									
OPERATING									
Upgrade Circulation Desk position from PT (no benefits) to FT (w/ benefits) position	43,306								
Land Use Planning									
OPERATING									
Comprehensive Plan Update CO			19,103						
Human Resources									
OPERATING									
Other post employment benefits	350,000								
Contract negotiations - legal support (Police 08)	12,500								
Compensation study	75,000								
Employee evaluation/performance measurement - dev/training	5,000								
Overhead									
OPERATING									
Janitorial services	50,000								
Municipal Complex Lanscaping Contract	30,000								
Maintenance contracts: HVAC, Sprinklers, Alarms	20,000								
Acid Wash Township building floors	10,000								
Event signs (3)	8,000								
Banners	15,000								
Total Equipment and Projects Capital Program	1,017,455	11,410,929	557,462	1,315,023	265,000	1,108,760	326,400	325,000	-
Township Capital Program Total	1,496,855	14,431,546	609,462	1,335,023	3,218,309	1,132,760	326,400	325,000	-

**TREDYFFRIN TOWNSHIP
GENERAL FUND REVENUE & CASH BALANCE PROJECTION - 2008**

A/C #	A/C TITLE	2004	2005	2006	2007			2008	
			ACTUALS		BUDGET	SEP YTD	FORECAST	VARIANCE	BUDGET
TAXES									
REAL PROPERTY TAXES									
	R/E CURRENT YEAR	7,207,297	7,145,601	7,203,303	7,290,000	7,181,303	7,293,519	3,519	7,573,900
30120	R/E PRIOR YEAR	7,230	22,543	40,603	15,000	62	7,500	(7,500)	15,000
30150	R/E LIENED	93,799	94,582	138,209	110,000	57,464	85,000	(25,000)	110,000
	R/E PRIOR YEARS	101,029	117,125	178,812	125,000	57,526	92,500	(32,500)	125,000
LOCAL TAX ENABLING ACT (ACT 511) TAXES									
31010	R/E TRANSFER TAX - GENERAL	2,963,212	3,160,204	2,919,171	3,000,000	2,119,392	2,900,000	(100,000)	2,750,000
31010	R/E TRANSFER TAX - LARGE COMMERCIAL	1,240,758	1,005,250	2,847,608	1,000,000	1,798,992	1,798,992	798,992	1,000,000
31050	LOCAL SERVICES TAX	375,341	1,695,345	1,968,602	1,875,000	1,975,686	2,000,000	125,000	1,900,000
TOTAL		11,887,636	13,123,525	15,117,497	13,290,000	13,132,899	14,085,011	795,011	13,348,900
LICENSES & PERMITS									
32134	BURGLAR ALARM	2,300	2,095	2,260	2,500	1,925	2,500	-	2,500
32161	TRANSIENT RETAILERS	175	70	105	100	455	455	355	100
32163	TRASH COLLECTORS	4,940	5,125	3,270	-	-	-	-	-
32164	LEAF COLLECTORS	18,893	14,638	16,642	15,000	50	15,000	-	15,000
32174	MECHANICAL AMUSEMENT DEVICES	16,200	15,400	15,600	15,600	16,200	16,200	600	15,600
32180	CABLE TELEVISION FRANCHISES	480,326	417,632	463,464	450,000	237,800	475,601	25,601	475,000
32282	STREET ENCROACHMENTS (ROAD OPENING)	6,940	143,516	31,207	25,000	13,236	15,000	(10,000)	25,000
TOTAL		529,774	598,476	532,548	508,200	269,666	524,756	16,556	533,200
FINES									
33111	VEHICLE CODE VIOLATIONS	135,364	123,089	135,663	130,000	101,235	130,000	-	130,000
33112	VIOLATIONS OF ORDINANCES	40,182	38,298	44,530	40,000	29,980	40,000	-	40,000
33113	FALSE ALARMS	35,365	39,100	31,475	40,000	30,970	40,000	-	40,000
TOTAL		210,911	200,487	211,668	210,000	162,185	210,000	-	210,000
INTEREST & RENTS									
34100	INVESTMENT INCOME	27,584	181,522	428,532	450,000	364,099	450,000	-	332,824
34220	RENT OF BUILDINGS (CELL TOWERS)	55,951	38,967	37,307	40,000	30,395	40,000	-	40,000
34241	SIGN SPACE RENTAL	32,625	27,825	55,690	30,000	57,642	57,642	27,642	55,000
TOTAL		116,160	248,314	521,529	520,000	452,136	547,642	27,642	427,824
INTERGOVERNMENTAL REVENUES									
35501	PA UTILITY REALTY TAX ACT	13,931	19,234	21,450	15,000	-	22,366	7,366	15,000

35502	PA FUEL TAX REFUND	16,751	14,862	18,174	18,000	18,784	18,784	784	18,000
35504	PA LIQUOR LICENSES	6,900	6,650	6,600	6,900	6,600	6,600	(300)	6,900
35505	PA ACT 205 PENSION AID	497,842	496,719	531,226	515,288	551,499	551,499	36,211	551,499
35508	PA MOTOR VEH. FINES	26,731	23,275	26,156	25,000	12,203	27,203	2,203	25,000
35510	PA EMERGENCY AID	-	-	61,148	-	-	-	-	-
35521	PA STATE	72,990	39,467	284,275	55,000	-	15,000	(40,000)	405,000
35522	PA STATE- RECYCLING	283,432	112,316	234,371	232,030	4,716	234,793	2,763	232,830
	PA GRANTS	356,422	151,783	518,646	287,030	4,716	249,793	(37,237)	637,830
35599	PA FOREIGN FIRE INSURANCE	344,616	399,321	398,754	398,754	410,219	410,219	11,465	410,219
35520	CHESTER COUNTY - GRANTS	528,337	42,450	225,000	223,142	-	46,055	(177,087)	353,142
35702	CHESTER COUNTY - TASK FORCE FUNDING	9,523	15,342	16,217	36,000	13,241	30,000	(6,000)	36,000
35523	OTHER AGENCIES	65,451	193,324	76,811	75,797	110,751	191,615	115,818	424,853
TOTAL		1,866,504	1,362,960	1,900,183	1,600,911	1,128,012	1,554,133	(46,778)	2,478,443

CHARGES FOR SERVICES

36130	ZONING / SUBDIVISION / LAND DEVELOPMENT FEES	16,960	9,462	3,008	30,000	2,050	10,000	(20,000)	30,000
36134	HEARING FEES (ZH / BS / PC)	22,212	28,193	34,311	35,000	22,731	30,000	(5,000)	35,000
36135	CONTRIBUTIONS (CROSSING GUARDS & VFMA)	28,000	25,515	25,500	25,500	-	3,000	(22,500)	3,000
36136	REIMBURSED ENGINEERING FEES	70,017	56,582	72,137	116,800	16,168	25,000	(91,800)	136,800
36138	REIMBURSED INSPECTION & PLANNING SERVICES	100	-	-	5,000	-	-	(5,000)	5,000
36145	REAL PROPERTY TAX - TAX CERTIFICATIONS	13,051	9,360	11,531	10,500	8,106	10,500	-	10,500
36151	SALE OF MAPS & PUBLICATIONS	1,415	928	1,684	750	3,300	3,300	2,550	750
36211	SALE OF POLICE ACCIDENT REPORTS	18,025	16,975	17,910	18,000	14,081	18,000	-	18,000
36216	POLICE EXTRA DUTY	88,111	116,155	102,398	99,080	74,818	99,080	-	100,000
36217	SWAT TRAINING FEES	-	18,002	27,750	5,000	34,391	34,391	29,391	42,500
36241	BUILDING PERMITS	1,022,270	1,268,018	1,009,652	955,000	663,897	1,005,000	50,000	955,000
36245	USE & OCCUPANCY PERMITS	23,222	24,835	22,992	25,000	13,442	20,000	(5,000)	25,000
36246	GRADING & STORM WATER REVIEW PERMITS	-	800	7,225	10,000	10,559	13,000	3,000	11,000
36710	PARKS - CLINICS / CLASSES	18,670	18,000	15,615	18,000	18,322	18,322	322	18,000
36720	PARKS - TGARDEN SUMMER BASKETBALL	5,696	4,220	4,440	5,800	(105)	-	(5,800)	5,800
36730	PARKS - FIELD RENTAL INCOME	23,872	30,655	38,608	35,000	64,020	64,020	29,020	35,000
36740	PARKS - FEES (DAY CAMP/TENNIS)	51,657	67,267	61,776	65,000	54,882	54,882	(10,118)	100,000
TOTAL		1,403,279	1,694,967	1,456,535	1,459,430	1,000,661	1,408,495	(50,935)	1,531,350

OTHER REVENUES

38010	MISCELLANEOUS REVENUE	35,169	78,373	22,925	5,000	37,148	37,148	32,148	5,000
38710	PARKS - PROGRAM SPONSORS	1,800	1,400	1,000	10,000	10,600	10,600	600	12,500
38750	WILSON PARK EVENTS	122,041	4,173	10,748	10,000	3,440	3,440	(6,560)	-
39110	SALE OF GENERAL FIXED ASSETS	8,051	25,549	37,299	20,000	-	20,212	212	20,000
38456	LIBRARY FOUNDATION CAPITAL REIMBURSEMENT	-	-	50,000	2,000,000	55,000	746,691	(1,253,309)	2,953,309
TOTAL		167,060	109,495	121,972	2,045,000	106,188	818,091	(1,226,909)	2,990,809

INTERFUND TRANSFERS

Transfers From									
39287	TRANSFER FROM CAPITAL RESERVE FUND	4,804,140	1,662,658	1,081,914	839,848	-	550,133	(289,715)	709,462

39290	TRANSFER FROM CAPITAL BOND FUNDS	42,087	268,627	796,898	14,260,036	-	1,191,915	(13,068,121)	13,781,546
39286	TRANSFER FROM GENERAL RESERVE FUND	166,664	142,511	150,000	936,859	936,859	936,859	-	1,619,073
39286	TRANSFER FROM GENERAL RESERVE FUND - DRAWDOWN	-	-	-	-	-	-	-	986,457
	TRANSFER FROM DEBT SERVICE RESERVE FUND	-	-	-	-	-	-	-	-
39285	TRANSFER FROM STATE FUND	513,219	535,200	578,427	577,864	-	577,864	-	640,023
39235	TRANSFER FROM HIGHWAY IMPROVEMENT FUND	26,883	2,577	801	450,000	-	125,000	(325,000)	325,000
39250	TRANSFER FROM OTHER FUNDS	493,425	7,689	-	102,800	3,334	106,134	3,334	-
39208	TRANSFER FROM SEWER FUND	19,000	25,000	25,000	-	-	-	-	-
39207	TRANSFER FROM VALLEY CREEK FUND	-	-	-	-	-	-	-	-

Transfers To

49201	TRANSFER TO GENERAL FUND	-	-	-	-	-	-	-	-
49230	TRANSFER TO CAPITAL RESERVE FUND	(914,190)	(625,265)	(595,125)	(180,000)	-	(135,655)	44,345	(90,000)
49250	TRANSFER TO GENERAL RESERVE FUND	-	(1,082,131)	(3,483,763)	(1,000,000)	(1,798,992)	(1,798,992)	(798,992)	(1,000,000)
49240	TRANSFER TO OTHER FUNDS	-	-	-	-	-	-	-	-

TOTAL		5,151,228	936,866	(1,445,848)	15,987,407	(858,799)	1,553,258	(14,434,149)	16,971,561
TOTAL RECEIPTS INCLUDING TRANSFERS TO		21,332,552	18,275,090	18,416,084	35,620,948	15,392,949	20,701,386	(14,919,561)	38,492,087
TOTAL EXPENDITURES EXCLUDING TRANSFERS TO		21,601,367	17,888,029	18,036,178	36,300,340	12,177,823	21,080,779	15,219,561	38,962,015
OPERATING SURPLUS / (DEFICIT)		(268,815)	387,061	379,906	(679,392)	3,215,125	(379,392)	300,000	(469,928)
BEGINNING GENERAL FUND CASH BALANCE		3,551,580	3,282,765	3,669,826	4,049,732	4,049,732	4,049,732		3,670,340
(1) ENDING GENERAL FUND CASH BALANCE		3,282,765	3,669,826	4,049,732	3,370,340	7,264,858	3,670,340		3,200,412
ENDING GENERAL RESERVE FUND CASH BALANCE				9,002,868	9,428,649		10,255,001		8,995,449
TOTAL ENDING GENERAL UNRESTRICTED CASH BALANCE				13,052,600	12,798,989		13,925,340		12,195,862

(1) Our fund policy recommends a General Fund Cash Balance between \$3.2M and \$4.8M (2 to 3 months of operating cash flow needs)

**TREDYFFRIN TOWNSHIP
SEWER / UTILITY FUND REVENUE & CASH BALANCE**

A/C #	A/C TITLE	2004	2005	2006	2007			2008	
			ACTUALS		BUDGET	SEP YTD	FORECAST	VARIANCE	BUDGET
INTEREST & RENTS									
34100	INVESTMENT INCOME	780,113	813,573	1,803,820	1,000,000	1,420,028	1,250,000	250,000	973,719
TOTAL		780,113	813,573	1,803,820	1,000,000	1,420,028	1,250,000	250,000	973,719
INTERGOVERNMENTAL REVENUES									
35011	VALLEY FORGE SEWER AUTHORITY	268,349	297,032	186,279	189,000	-	189,000	-	-
35505	PA ACT 205 PENSION AID	-	12,539	-	15,937	-	15,937	-	15,937
35521	PA STATE	24,791	-	-	-	-	-	-	-
TOTAL		293,140	309,571	186,279	204,937	-	204,937	-	15,937
CHARGES FOR SERVICES									
36136	REIMBURSED ENGINEERING FEES	11,842	5,271	921	10,500	-	-	(10,500)	10,500
36152	SALE OF PLANS & SPECS	-	625	750	500	875	875	375	500
36411	RENTALS - CURRENT YEAR	3,306,434	3,322,084	3,395,875	3,300,000	3,264,228	3,325,000	25,000	3,320,000
36413	RENTALS - PENALTIES	31,721	39,427	37,006	35,000	43,376	43,376	8,376	35,000
36414	RENTALS - LIENS	42,698	42,847	58,973	20,000	30,150	30,150	10,150	20,000
36416	MISCELLANEOUS CHARGES	55,813	16,399	11,635	10,000	8,935	10,000	-	10,000
36418	TAPPING & CONNECTION FEES	127,450	328,039	561,075	574,648	592,114	592,114	17,466	643,483
TOTAL		3,575,958	3,754,692	4,066,235	3,950,648	3,939,678	4,001,515	50,867	4,039,483
OTHER REVENUES									
38010	MISCELLANEOUS REVENUE	3,173	52	1,434	-	2,504	2,504	2,504	-
TOTAL		3,173	52	1,434	-	2,504	2,504	2,504	-
INTERFUND TRANSFERS									
39201	TRANSFER FROM GENERAL FUND	-	-	-	-	-	-	-	-
39207	TRANSFER FROM VALLEY CREEK FUND	-	-	-	-	-	-	-	-
39286	TRANSFER FROM GENERAL RESERVE FUND	-	-	-	-	-	-	-	-
39287	TRANSFER FROM CAPITAL RESERVE FUND	-	-	-	-	-	-	-	-
39290	TRANSFER FROM CAPITAL BOND FUNDS	-	-	-	-	-	-	-	650,000
TOTAL		-	-	-	-	-	-	-	650,000
TOTAL RECEIPTS		4,652,384	4,877,888	6,057,768	5,155,585	5,362,210	5,458,956	303,371	5,679,139
TOTAL EXPENDITURES		3,572,685	4,129,635	4,136,344	5,957,963	3,318,396	5,807,963	150,000	6,793,371
OPERATING SURPLUS / (DEFICIT)		1,079,699	748,253	1,921,424	(802,378)	2,043,814	(349,007)	453,371	(1,114,232)
BEGINNING CASH BALANCE		22,442,221	23,521,920	24,270,173	26,191,597		26,191,597		25,842,590
ENDING CASH BALANCE		23,521,920	24,270,173	26,191,597	25,389,219		25,842,590		24,728,358

**TREDYFFRIN TOWNSHIP
VALLEY CREEK FUND REVENUE & CASH BALANCE**

A/C #	A/C TITLE	2005	2006	2007			2008	
		ACTUALS	BUDGET	SEP YTD	FORECAST	VARIANCE	BUDGET	
INTEREST & RENTS								
34100	INVESTMENT INCOME	23,424	47,310	40,000	45,659	52,500	12,500	26,700
TOTAL		23,424	47,310	40,000	45,659	52,500	12,500	26,700
CHARGES FOR SERVICES								
36420	EASTTOWN TOWNSHIP	145,944	156,736	92,135	92,136	92,135	-	156,671
36421	EAST WHITELAND TOWNSHIP	175,496	255,964	284,743	213,558	284,743	-	183,942
36422	MALVERN BOROUGH	28,052	37,676	57,564	57,564	57,564	-	38,519
36423	TREDYFFRIN TOWNSHIP	67,482	111,028	363,801	272,853	363,801	-	353,554
36424	VALLEY FORGE SEWER AUTHORITY	-	236	869	654	869	-	856
36425	WILLISTOWN TOWNSHIP	124,484	130,852	123,520	92,640	123,520	-	140,426
TOTAL		541,458	692,492	922,632	729,405	922,632	-	873,968
INTERFUND TRANSFERS								
39201	TRANSFER FROM GENERAL FUND	-	-	-	-	-	-	-
39208	TRANSFER FROM SEWER FUND	-	-	-	-	-	-	-
39286	TRANSFER FROM GENERAL RESERVE FUND	-	-	-	-	-	-	-
39287	TRANSFER FROM CAPITAL RESERVE FUND	-	-	-	-	-	-	-
39290	TRANSFER FROM CAPITAL BOND FUNDS	-	-	-	-	-	-	-
TOTAL		-	-	-	-	-	-	-
TOTAL RECEIPTS		564,882	739,802	962,632	775,064	975,132	12,500	900,668
TOTAL EXPENDITURES		511,313	499,495	1,234,883	383,970	1,234,883	-	960,128
OPERATING SURPLUS / (DEFICIT)		53,569	240,307	(272,251)	391,094	(259,751)	12,500	(59,460)
BEGINNING CASH BALANCE		632,671	686,240	926,547		926,547		666,796
ENDING CASH BALANCE		686,240	926,547	654,296		666,796		607,336

**TREDYFFRIN TOWNSHIP
TREDYFFRIN TOWNSHIP MUNICIPAL AUTHORITY
2008 BUDGET**

	<u>2006</u>	<u>2007</u>		<u>2008</u>
		<u>Budget</u>	<u>F/C</u>	
HIGHWAY				
<u>Operating</u>				
Revenues				
Special Assessment	708,241	710,000	710,000	710,000
Interest Earnings	20,033	23,300	20,000	30,000
Expenses				
Debt Service	(559,750)	(560,140)	(560,140)	(562,340)
Banking Fees	(614)	(1,000)	(1,000)	(1,000)
	<u>167,910</u>	<u>172,160</u>	<u>168,860</u>	<u>176,660</u>
Surplus (Deficit)				
Beginning Cash Balance	413,390	581,300	581,300	750,160
Ending Cash Balance (1)	<u>581,300</u>	<u>753,460</u>	<u>750,160</u>	<u>926,820</u>
<u>Capital</u>				
Beginning Bond Proceeds Available	5,139,730	5,231,661	5,231,661	5,616,706
Interest Earnings	91,931	209,300	385,045	-
Transfers for Capital Plan Funding	-	-	-	(5,616,706)
Ending Bond Proceeds Available	<u>5,231,661</u>	<u>5,440,961</u>	<u>5,616,706</u>	<u>-</u>
SEWER				
<u>Operating</u>				
Revenues				
Sewer Lease Rental	743,602	744,355	744,355	740,645
Interest Earnings	2,583	2,300	2,500	2,200
Expenses				
Debt Service	(747,765)	(749,440)	(749,440)	(749,270)

Banking Fees	<u>(102)</u>	<u>(100)</u>	<u>(100)</u>	<u>(100)</u>
Surplus (Deficit)	(1,682)	(2,885)	(2,685)	(6,525)
Beginning Cash Balance	60,258	58,576	58,576	55,891
Ending Cash Balance	<u>58,576</u>	<u>55,691</u>	<u>55,891</u>	<u>49,366</u>
<u>Capital</u>				
Beginning Bond Proceeds Available	601,369	627,655	627,655	654,666
Interest Earnings	26,286	25,100	27,011	13,100
Transfers for Capital Plan Funding	-	-	-	(650,000)
Ending Bond Proceeds Available	<u>627,655</u>	<u>652,755</u>	<u>654,666</u>	<u>17,766</u>

(1) Balance targeted to equal an amount greater than one year's worth of debt service till liquidated in 2018